

## **Excerpts from the Standing Committee Hearings**

### **Overlap and Duplication, October 97**

The Chairman: Thank you. I have another brief question which has to do with this. Do you have a study that dealt with overlaps and duplications and if so could you make it available to the members of this committee?

Mr. Ian Glenn: Yes, there are others. The one mentioned that Liseanne Forand spoke to, the Peat Marwick one-KPMG. I think the Conference Board of Canada did one. What we'll do-

The Chairman: No, no. But look, has Environment Canada not conducted one or any of the provincial governments?

There is this mythology out there-excuse me for using this expression-that there are lots of duplications and lots of overlaps so the members of this committee would like to know where are they, which are they.

Evidently a study must have been conducted.

Mr. Norman Brandson: There was also a study commissioned by the McLeod Institute ## in Alberta.

The Chairman: The McLeod Institute. What is that?

Mr. Norman Brandson: I'm not familiar with them but it is another study that's available on the topic of duplication.

The Chairman: So where does this notion of overwhelming duplication and overlaps come from?

Mr. Norman Brandson: I don't know if it's embodied in a formal study but my recollection is that most, if not all, jurisdictions compiled some specific examples in their own jurisdictions of existing overlaps and duplication. I can't cite a specific document.

The Chairman: But you didn't find it at the CCME sufficiently important to study it.

Mr. Ian Glenn: I can't speak for CCME. I know that in the last year working on this, overlap and duplication weren't the single drivers doing this. It was trying to rationalize the administrations.

In terms of studies, I will ask officials within my own department if we've done particular studies in recent times, it would be helpful.